## Pay multiples

## The pay multiple is the ratio between the earnings of the highest paid employee and the median earnings figure of our employees

## Pay multiple

| Year | Pay multiple |
| :--- | :---: |
| $2022 / 2023$ | 1.62 |

## Pay multiple

The median remuneration of all staff is calculated by taking the remuneration of each individual employee on 31 March 2023, based on the total full-time equivalent salary. Apprentices and those not employed on our salary scale have been excluded from the calculations

