

Approved by Full Council at the Council Meeting held 9 December 2025

Service	Expenditure	Estimates Income	Net
Parks, Recreation Grounds & Town Centre	193,846	51,577	142,270
Projects & Repayments	47,141	0	47,141
Property Maintenance & Improvement	28,993	0	28,993
Grants Scheme	12,007	0	12,007
Rents, Rates, Lettings & Utilities	38,351	8,000	30,351
Administration	348,676	7,015	341,661
General Expenditure	22,638	0	22,638
Earmarked Funds	105,000		105,000
<b>Totals 2026-27</b>	<b>796,653</b>	<b>66,592</b>	<b>730,061</b>
less from reserves			31,300
less Section 136 LGA 72			49,615
		<b>Precept</b>	<b>649,146</b>
	Council Tax Base		11,327.1
	Precept Band D Council Tax		<b>57.31</b>

<b>Precept 2026/27</b>							
<b>Scenario A</b>							
			<b>Budget</b>	<b>Forecast</b>	<b>Budget</b>	<b>Projection</b>	<b>Projection</b>
			<b>2025/26</b>		<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>
<b>Expenditure/Income</b>			<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
F&GP Expenditure			436,015	370,709	458,204	465,039	477,169
F&GP Income			-15,015	-27,553	-15,015	-17,000	-16,500
Leisure & Amenities Expenditure			188,494	188,494	193,846	198,442	201,523
Leisure & Amenities Income			-50,210	-52,000	-51,577	-52,806	-53,923
Full Council, Grants, Loans etc			39,346	39,346	39,603	37,813	38,029
<b>Net Expenditure</b>			<b>598,630</b>	<b>518,996</b>	<b>625,061</b>	<b>631,488</b>	<b>646,298</b>
Net Expenditure			598,630		625,061	631,488	646,298
Earmarked Funds requirement (below)			100,000		105,000	90,000	100,000
Total Expenditure			698,630	0	730,061	721,488	746,298
			0		0	0	0
Double Taxation Grant			-45,482		-49,615	-51,600	-53,664
CIL							
General Reserve funds(- used /+increased)			-30,000		-31,300	10,000	20,000
			623,148	0	649,146	679,888	712,634
<b>Precept requirement</b>			<b>623,148</b>		<b>649,146</b>	<b>679,888</b>	<b>712,634</b>
<b>Summary 2026/27</b>							
		(Band D Parish Element of Council Tax)					
					Tax		
No of Households 2026	11,327.10		26/27		57.31		
No of Households 2025	11,286.60		25/26		55.21		
Increase in no of households	41	Annual Increase per household			2.10		
					% increase	3.80	
<b>Predicted Movements on Reserves</b>							
	<b>1.4.25</b>	25/26	25/26		<b>1.4.26</b>		
		movements	spend	earmark			
General fund	261,131				281,131		
predicted underspend 25/26	50,000				60,000		
	281,131				309,831		
<b>Earmarked Funds</b>							
		movement 25/26		earmark 26/27	bal		
CIL	69,759	106,866			176,624		
Election Contingency	2,500	0		0	2,500	Included in the budget	
Edmonds Hall	23,685	-1,933		15,000	36,752	For Edmonds Hall Repairs	
Parks and Playgrounds	60,100	-18,151		10,000	51,949	For P & P development	
HTC Projects Match Funding EMF	10,000	0		10,000	20,000	For match funding	
CIL SIP (2) - 18 Office Expansion	527,474	-34,594		10,000	502,881	To complete office expansion	
LGR	0	0		60,000	60,000	For LGR	
SCC Funding	68,773	-59,295			0		
CIL SIP (2) - 17 Railings	4,526	0			4,526		
CIL SIP (2) - 20 Horley Rec Perimeter	0	0			0		
sub total	766,817	-7,107	0	105,000	855,232		
<b>Total Reserves</b>	<b>1,047,948</b>	<b>-7,107</b>	<b>0</b>	<b>105,000</b>	<b>1,165,063</b>		

	2024/25 Actual	2025/26 Budget	2025/26 Forecast	+/-	2026/27 Budget	2027/8 Projection	2028/9 Projection	and Justification
<b>COUNCIL</b>								
<b>0.00</b>								
<b>INTEREST RECEIVABLE</b>								103.80
Deposit Account Interest	40,129	7,000	22,000	-15,000	7,000	5,000	4,000	103.80
	40,129	7,000	22,000	-15,000	7,000	5,000	4,000	
<b>MISCELLANEOUS SERVICES</b>								
Photocopying	31	15	0	15	15	0	0	
	31	15	0	15	15	0	0	
<b>LETTINGS</b>								
Edmonds Hall lettings	13,738	8,000	5,553	2,447	8,000	12,000	12,500	Reduce due to proposed office expansion
Saturday Market	0	0	0	0	0	0	0	
	13,738	8,000	5,553	2,447	8,000	12,000	12,500	
			0	0				
<b>Total F&amp;GP Income</b>	<b>53,898</b>	<b>15,015</b>	<b>27,553</b>	<b>-12,538</b>	<b>15,015</b>	<b>17,000</b>	<b>16,500</b>	
<b>Council Expenditure</b>								
<b>LEGAL &amp; STATUTORY</b>								
Audit Costs	1,680	2,248	2,500	-252	2,333	2,385	2,437	Slight 3.8% Increase
Insurance	13,705	13,781	15,500	-1,719	14,305	14,619	14,941	3 year agreement 2026-2029 but inflation increase
Legal fees	2,900	6,000	1,000	5,000	6,000	6,132	6,267	Keep as may need for LGR
	18,285	22,029	19,000	3,029	22,638	23,136	23,645	
<b>SALARIES</b>								
Salaries	177,483	210,000	180,000	30,000	219,000	225,570	232,337	Increase staff wages for extra staff, 2025 NALC pay rise greater than estimated.
NIC Employer	14,694	18,214	21,500	-3,286	25,000	25,750	26,523	Increase in NI
Superannuation Employer	30,344	42,184	31,000	11,184	38,763	39,926	41,124	
	222,521	270,398	232,500	37,898	282,763	291,246	299,983	
<b>OFFICE EXPENDITURE</b>								
Stationery	169	840	774	66	872	891	911	
Postage, Courier	128	102	100	2	106	108	111	
Office supplies & equipment	4,071	3,597	3,500	97	3,734	3,816	3,900	Slight 3.8% Increase
Website	4,054	3,500	3,500	0	3,633	3,713	3,795	Slight 3.8% Increase
Communication	1,890	3,560	3,500	60	3,695	3,777	3,860	Slight 3.8% Increase
Photocopier	1,357	2,034	2,000	34	2,111	2,158	2,205	Vacated office Slight 3.8% Increase
Compliance & Regulatory	9,775	5,995	6,500	-505	6,223	6,360	6,500	Slight 3.8% Increase
Window cleaning	385	544	250	294	565	577	590	Vacated office Slight 3.8% Increase
Information Technology & Support	9,102	10,170	10,000	170	10,556	10,789	11,026	Slight 3.8% Increase
	30,931	30,342	30,124	218	31,495	32,188	32,896	
<b>ADMINISTRATION</b>								
Bank charges	1,019	1,199	1,000	199	1,245	1,272	1,300	
Professional fees	25,565	30,510	30,000	510	31,669	32,366	33,078	Maintain due to heavy project work, plus inflation
GDPR	110	0	0	0	0	0	0	
Election expenses	0	10,000	0	10,000	15,000	10,000	10,000	Rebuild Election EMR
Newsletter	0	0	0	0	0	0	0	
Councillors' training & expenses	15	2,000	2,000	0	2,076	2,122	2,168	
Staff training & expenses	2,144	2,034	2,000	34	2,111	2,158	2,205	Inflation increase
Chairman's allowance	400	434	400	400	400	409	418	Inflation increase
Members Allowances	0	1,800	100	0	1,800	1,840	1,880	Inflation increase

	2024/25	2025/26	2025/26		2026/27	2027/28	2028/29	Comments and Justification
	Actual	Budget	Forecast	+/-	Budget	Projection	Projection	
Subscriptions & Licences	9,784	11,187	11,000	187	11,612	11,868	12,129	Inflation increase
Presentation badges/WW1 Book	0	0	0	0	0	0	0	
Town Guide	0	0	0	0	0	0	0	
	39,037	59,164	46,500	11,330	65,913	62,033	63,178	
RENT & RATES								
PWLB Repayment Council Offices	19,545	19,545	19,545	0	19,545	19,545	19,545	
Council Offices Rates	1,100	1,100	1,040	60	1,142	1,142	1,100	
		20,645	20,585	60	20,687	20,687	20,645	
MAINTENANCE & REPAIR								
Council Office Repairs & Maint	1,528	5,000	4,000	1,000	5,190	5,346	5,506	
Offices, hall (cleaning)	23,018	22,932	15,000	7,932	23,803	24,518	25,253	Vacated office Slight 3.8% Increase
Maintenance Contracts	18,914	0	0	0	0	0	0	Replaced glass at Albert Rooms for £15058
	43,460	27,932	19,000	8,932	28,993	29,863	30,759	

	2024/25 Actual	2025/26 Budget	2025/26 Forecast	+/-	2026/27 Budget	2027/28 Projection	2028/29 Projection	Comments and Justification
<b>OTHER RUNNING COSTS</b>								
Council Office utilities	5,847	5,505	3,000	2,505	5,714	5,886	6,062	
	<b>5,847</b>	<b>5,505</b>	<b>3,000</b>	<b>2,505</b>	<b>5,714</b>	<b>5,886</b>	<b>6,062</b>	
<b>Total F&amp;GP Expenditure</b>	360,081	436,015	370,709	63,972	458,204	465,039	477,169	
<b>Total F&amp;GP Income</b>	53,898	15,015	27,553	-12,538	15,015	17,000	16,500	
<b>F&amp;GP Precept requirement</b>	306,183	421,000	343,156	76,510	443,189	448,039	460,669	
<b>LEISURE &amp; AMENITIES COMMITTEE</b>								
<b>Income</b>								
<b>DEVOLVED POWERS</b>								CPI for Sept is 1.7%
Devolved Powers RBBC	0	1,700	3,400	0	1,700	1,700	1,700	103.80
	<b>1,700</b>	<b>1,700</b>	<b>3,400</b>	<b>0</b>	<b>1,700</b>	<b>1,700</b>	<b>1,700</b>	
<b>LETTINGS &amp; RENTS</b>								
Bowling Club lease	602	301	301	0	301	301	301	* To reflect five yearly increase
Events Income + Banners	5,486	6,000	6,000	0	5,000	5,110	5,222	Reduced to reflect this years income
Church Road Allotments Rent	3,327	3,524	3,524	0	4,055	4,209	4,302	9% Increase
Langshott Allotments Rent	297	4,058	4,255	-197	4,578	4,752	4,857	9% Increase
Football pitches income	7,874	6,407	6,300	107	6,650	6,797	6,946	Slight 3.8% Increase
Café in the Park -rent	-767	18,000	18,000	0	18,684	19,095	19,515	Slight 3.8% Increase
Innes Pavilion - rent	9,223	10,220	10,220	0	10,608	10,842	11,080	Slight 3.8% Increase
<b>Rents Received</b>	<b>26,042</b>	<b>48,510</b>	<b>48,600</b>	<b>-90</b>	<b>49,877</b>	<b>51,106</b>	<b>52,223</b>	
<b>Total L&amp;A Income</b>	<b>27,742</b>	<b>50,210</b>	<b>52,000</b>	<b>-90</b>	<b>51,577</b>	<b>52,806</b>	<b>53,923</b>	
<b>Expenditure</b>								
<b>GROUNDS MAINTENANCE</b>								
GM Contract 2024/2027	63,477	65,000	65,000	0	65,000	66,430	67,891	Fixed
Playground Inspections	11,851	10,558	10,558	0	10,959	11,200	11,447	Slight 3.8% Increase
Playground Repairs	4,416	8,905	8,905	0	9,243	9,447	9,655	Slight 3.8% Increase
Parks furniture	2,661	6,361	6,361	0	6,603	6,748	6,896	Slight 3.8% Increase
Signage	1,805	5,000	3,000	2,000	5,000	5,110	5,222	No change as increased last year
Pest Control	0	650	630	20	1,300	1,329	1,358	Doubled due to rodents in allotment
Tree Surgery	770	9,000	3,000	6,000	9,342	9,548	9,758	Maintain as this is a survey year but create EMR
	<b>84,980</b>	<b>105,474</b>	<b>97,454</b>	<b>8,020</b>	<b>107,447</b>	<b>109,811</b>	<b>112,227</b>	
<b>HORLEY RECREATION GROUND</b>								
Maintenance	5,921	5,000	5,000	0	5,190	5,304	5,421	Slight 3.8% Increase
Café in the Park maintenance	6262	2,398	6322	-3,924	6,500	6,643	6,789	Doubled in line with 2025/26 expenditure
Café in the Park net utilities	3244	1,500	1500	0	1,557	1,591	1,626	HTC pays water rates plus 3.8% increase
Memorial & Ornamental Gdns	2,078	6,176	2,000	4,176	3,000	3,066	3,133	Reduced as wildflower planting is in a new cost code
	<b>17,505</b>	<b>15,074</b>	<b>14,822</b>	<b>252</b>	<b>16,247</b>	<b>16,604</b>	<b>16,970</b>	
<b>COURT LODGE &amp; INNES PAVILION</b>								
Court Lodge Rent to RBBC	1	1		1	1	1	1	
Refurbishment/Repairs	40,583	6,176	6,100	76	6,411	6,552	6,696	Slight 3.8% Increase
Football Pitches posts/repairs	9,506	1,235	1,235	0	1,282	1,310	1,339	Height barrier in 2024 £8542
Football Pavillion cleaning costs	3,165	3,609	3,609	0	3,746	3,829	3,913	Slight 3.8% Increase
Boiler/Heating Maint Contract	1,645	1,199	1,199	0	1,400	1,431	1,462	Increase to £1,400 to 2025/26 expenditure

	2024/25	2025/26	2025/26		2026/27	2027/28	2028/29	Comments and Justification
	Actual	Budget	Forecast	+/-	Budget	Projection	Projection	
Innes Pavilion utilities	4,901	4,577	4,577	0	4,751	4,855	4,962	Slight 3.8% Increase
<b>Total</b>	<b>59,801</b>	<b>16,797</b>	<b>16,720</b>	<b>77</b>	<b>17,591</b>	<b>17,978</b>	<b>18,373</b>	
<b>MICHAEL CRESCENT</b>								
Playground Repairs/inspections	0	0	740	-740	1,056	1,088	1,120	Allow for playground inspections
Grounds	70,105	1,017	1,000	17	0	0	0	
	<b>70,105</b>	<b>1,017</b>	<b>1,740</b>	<b>-723</b>	<b>1,056</b>	<b>1,088</b>	<b>1,120</b>	
<b>EMLYN MEADOWS</b>								
Emlyn Meadows	1,190	509	509	0	528	540	552	* Maintain at this years rate plus inflation
	<b>1,190</b>	<b>509</b>	<b>509</b>	<b>0</b>	<b>528</b>	<b>540</b>	<b>552</b>	
<b>ALLOTMENTS</b>								
Church Rd Maintenance & repair	1267	2,218	2,218	0	2,302	2,353	2,405	Slight 3.8% Increase
Church Rd Utilities	850	1,500	1,500	0	1,557	1,591	1,626	Slight 3.8% Increase
Langhott Maintenance and Repair	2,644	3,560	3,000	560	3,695	3,777	3,860	Slight 3.8% Increase
Langshott Utilities	1,414	2,998	2,998	0	3,112	3,180	3,250	Slight 3.8% Increase
	<b>6,175</b>	<b>10,276</b>	<b>9,716</b>	<b>560</b>	<b>10,666</b>	<b>10,901</b>	<b>11,141</b>	
<b>TOWN CENTRE &amp; COMMUNITY AREAS</b>								
Flower baskets, beds and planters	10,725	10,498	10,805	-307	20,000	20,600	21,218	Includes flower baskets, wildflower areas watering
Sponsorship	500	-571	0	-571	0	0	0	Sponsorship dropping year on year but may be renewed interest after having a break
Community Events (previously Horley in	2,474	4,068	4,000	68	4,223	4,349	4,480	* Inflationary increase
Christmas Tree	1,163	1,500	2,000	-500	1,557	1,604	1,652	No sponsorship available this year, HTC to cover the cost
	<b>14,862</b>	<b>15,495</b>	<b>16,805</b>	<b>-1,310</b>	<b>25,780</b>	<b>26,553</b>	<b>27,350</b>	
<b>SECURITY</b>								
Security Patrols	8,220	10,170	10,170	0	10,556	10,873	11,199	* Inflationary increase
CCTV Installation	0	7,500	7,500	0	0	0	0	Is this needed
CCTV Maintenance	0	3,798	3,798	0	1,500	1,545	1,591	Reduced as Chroma provides one year free
CCTV Broadband Connection	1,139	2,384	2,332	52	2,475	2,549	1,000	No sponsorship, so HTC pays full cost.
	<b>9,359</b>	<b>23,852</b>	<b>23,800</b>	<b>52</b>	<b>14,531</b>	<b>14,967</b>	<b>13,791</b>	
<b>Total L&amp;A Expenditure</b>	<b>263,977</b>	<b>188,494</b>	<b>181,566</b>	<b>6,928</b>	<b>193,846</b>	<b>198,442</b>	<b>201,523</b>	
<b>Total L&amp;A Income</b>	<b>27,742</b>	<b>50,210</b>	<b>52,000</b>	<b>-90</b>	<b>51,577</b>	<b>52,806</b>	<b>53,923</b>	
<b>L&amp;A Precept Requirement</b>	<b>236,235</b>	<b>138,284</b>	<b>129,566</b>	<b>7,018</b>	<b>142,270</b>	<b>145,636</b>	<b>147,600</b>	
<b>FULL COUNCIL</b>								
Café in the Park PWLB @ 1.55%	27,596	27,596	27596	0	27,596	27,596	27,596	
Churchyards Grant	6,750	6,750	6,750	0	7,007	7,217	7,433	
HTC Grants Scheme	3,399	5,000	3,000	2,000	5,000	3,000	3,000	
	<b>37,745</b>	<b>39,346</b>	<b>37,346</b>	<b>2,000</b>	<b>39,603</b>	<b>37,813</b>	<b>38,029</b>	
<b>Net Spend</b>	<b>316,186</b>	<b>564,284</b>	<b>328,502</b>	<b>78,600</b>	<b>590,458</b>	<b>433,046</b>	<b>444,775</b>	



	2024/25	2025/26	2025/26		2026/27	2027/28	2028/29	Comments and Justification
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COUNCIL								
0.00								
INTEREST RECEIVABLE								103.80
Deposit Account Interest	40,129	7,000	22,000	-15,000	7,000	5,000	4,000	Interest rates predicted to fall from current peak and continue downward
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MISCELLANEOUS SERVICES								
Photocopying	31	15	0	15	15	0	0	
	31	15	0	15	15	0	0	
LETTINGS								
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	13,738	8,000	5,553	2,447	8,000	12,000	12,500	
			0	0				
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LEGAL & STATUTORY								
Audit Costs	1,680	2,248	2,500	-252	2,333	2,385	2,437	Slight 3.8% Increase
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Legal fees	2,900	6,000	1,000	5,000	6,000	6,132	6,267	Keep as may need for LGR
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SALARIES								
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	222,521	270,398	232,500	37,898	282,763	291,246	299,983	
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Website	4,054	3,500	3,500	0	3,633	3,713	3,795	Slight 3.8% Increase
Communication	1,890	3,560	3,500	60	3,695	3,777	3,860	Slight 3.8% Increase
Photocopier	1,357	2,034	2,000	34	2,111	2,158	2,205	Vacated office Slight 3.8% Increase
Compliance & Regulatory	9,775	5,995	6,500	-505	6,223	6,360	6,500	Slight 3.8% Increase
Window cleaning	385	544	250	294	565	577	590	Vacated office Slight 3.8% Increase
Information Technology & Support	9,102	10,170	10,000	170	10,556	10,789	11,026	Slight 3.8% Increase
	30,931	30,342	30,124	218	31,495	32,188	32,896	
ADMINISTRATION								
Bank charges	1,019	1,199	1,000	199	1,245	1,272	1,300	
Professional fees	25,565	30,510	30,000	510	31,669	32,366	33,078	Maintain due to heavy project work, plus inflation
GDPR	110	0	0	0	0	0	0	
Election expenses	0	10,000	0	10,000	15,000	10,000	10,000	Rebuild Election EMR
Newsletter	0	0	0	0	0	0	0	
Councillors' training & expenses	15	2,000	2,000	0	2,076	2,122	2,168	
Staff training & expenses	2,144	2,034	2,000	34	2,111	2,158	2,205	Inflation increase
Chairman's allowance	400	434	400	400	400	409	418	Inflation increase
Members Allowances	0	1,800	100	0	1,800	1,840	1,880	Inflation increase
Subscriptions & Licences	9,784	11,187	11,000	187	11,612	11,868	12,129	Inflation increase
Presentation badges/WW1 Book	0	0	0	0	0	0	0	
Town Guide	0	0	0	0	0	0	0	
	39,037	59,164	46,500	11,330	65,913	62,033	63,178	

**RENT & RATES**

PWLB Repayment Council Offices	19,545	19,545	19,545	0	19,545	19,545	19,545
Council Offices Rates	1,100	1,100	1,040	60	1,142	1,142	1,100
		<b>20,645</b>	<b>20,585</b>	<b>60</b>	<b>20,687</b>	<b>20,687</b>	<b>20,645</b>

**MAINTENANCE & REPAIR**

Council Office Repairs & Maint	1,528	5,000	4,000	1,000	5,190	5,346	5,506
Offices, hall (cleaning)	23,018	22,932	15,000	7,932	23,803	24,518	25,253
Maintenance Contracts	18,914	0	0	0	0	0	0
	<b>43,460</b>	<b>27,932</b>	<b>19,000</b>	<b>8,932</b>	<b>28,993</b>	<b>29,863</b>	<b>30,759</b>

Vacated office Slight 3.8% Increase  
Replaced glass at Albert Rooms for £15058

**OTHER RUNNING COSTS**

Council Office utilities	5,847	5,505	3,000	2,505	5,714	5,886	6,062
	<b>5,847</b>	<b>5,505</b>	<b>3,000</b>	<b>2,505</b>	<b>5,714</b>	<b>5,886</b>	<b>6,062</b>

Vacated office Slight 3.8% Increase

**FULL COUNCIL**

Café in the Park PWLB @ 1.55%	27,596	27,596	27596	0	27,596	27,596	27,596
Churchyards Grant	6,750	6,750	6,750	0	7,007	7,217	7,433
HTC Grants Scheme	3,399	5,000	3,000	2,000	5,000	3,000	3,000
	<b>37,745</b>	<b>39,346</b>	<b>9,750</b>	<b>2,000</b>	<b>39,603</b>	<b>37,813</b>	<b>38,029</b>

**Total Expenditure**

	397,826	475,361	380,459	65,972	497,806	502,852	515,198
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<b>Total Income</b>	53,898	15,015	27,553	-12,538	15,015	17,000	16,500
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<b>Precept requirement</b>	343,928	460,346	352,906	78,510	482,791	485,852	498,698
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2025/26 Budget	460346.00
Proposed 2026/27 Budget	482791.34
Percentage Increase	4.88



<div> <div>2024/25</div> <div>2025/26</div> <div>2025/26</div> <div></div> <div>2026/27</div> <div>2027/28</div> <div>2028/29</div> <div>Comments and Justification</div> </div>							
Actual	Budget	Forecast	+/-	Budget	Projection	Projection	
LEISURE & AMENITIES COMMITTEE							
Income							
DEVOLVED POWERS							CPI for Sept is 3.8% 103.80
Devolved Powers RBBC	0	1,700	3,400	0	1,700	1,700	1,700
	1,700	1,700	3,400	0	1,700	1,700	1,700
LETTINGS & RENTS							
Bowling Club lease	602	301	301	0	301	301	301
Events Income + Banners	5,486	6,000	6,000	0	5,000	5,110	5,222
Church Road Allotments Rent	3,327	3,524	3,524	0	4,055	4,209	4,302
Langshott Allotments Rent	297	4,058	4,255	-197	4,578	4,752	4,857
Football pitches income	7,874	6,407	6,300	107	6,650	6,797	6,946
Café in the Park -rent	-767	18,000	18,000	0	18,684	19,095	19,515
Innes Pavilion - rent	9,223	10,220	10,220	0	10,608	10,842	11,080
Rents Received	26,042	48,510	48,600	-90	49,877	51,106	52,223
Total L&A Income	27,742	50,210	52,000	-90	51,577	52,806	53,923
Expenditure							
GROUNDS MAINTENANCE							
GM Contract 2024/2027	63,477	65,000	65,000	0	65,000	66,430	67,891
Playground Inspections	11,851	10,558	10,558	0	10,959	11,200	11,447
Playground Repairs	4,416	8,905	8,905	0	9,243	9,447	9,655
Parks furniture	2,661	6,361	6,361	0	6,603	6,748	6,896
Signage	1,805	5,000	3,000	2,000	5,000	5,110	5,222
Pest Control	0	650	630	20	1,300	1,329	1,358
Tree Surgery	770	9,000	3,000	6,000	9,342	9,548	9,758
	84,980	105,474	97,454	8,020	107,447	109,811	112,227
HORLEY RECREATION GROUND							
Maintenance	5,921	5,000	5,000	0	5,190	5,304	5,421
Café in the Park maintenance	6262	2,398	6322	-3,924	6,500	6,643	6,789
Café in the Park net utilities	3244	1,500	1500	0	1,557	1,591	1,626
Memorial & Ornamental Gdns	2,078	6,176	2,000	4,176	3,000	3,066	3,133
	17,505	15,074	14,822	252	16,247	16,604	16,970
COURT LODGE & INNES PAVILION							
Court Lodge Rent to RBBC	1	1		1	1	1	1
Refurbishment/Repairs	40,583	6,176	6,100	76	6,411	6,552	6,696
Football Pitches posts/repairs	9,506	1,235	1,235	0	1,282	1,310	1,339
Football Pavillion cleaning costs	3,165	3,609	3,609	0	3,746	3,829	3,913
Boiler/Heating Maint Contract	1,645	1,199	1,199	0	1,400	1,431	1,462
Innes Pavilion utilities	4,901	4,577	4,577	0	4,751	4,855	4,962
Total	59,801	16,797	16,720	77	17,591	17,978	18,373
MICHAEL CRESCENT							
Playground Repairs	0	0	740	-740	0	0	0
Grounds	70,105	1,017	1,000	17	1,056	1,079	1,103
	70,105	1,017	1,740	-723	1,056	1,079	1,103

	2024/25	2025/26	2025/26		2026/27	2027/28	2028/29	Comments and Justification
	Actual	Budget	Forecast	+/-	Budget	Projection	Projection	
<b>EMLYN MEADOWS</b>								
Emlyn Meadows	1,190	509	509	0	528	540	552	* Maintain at this years rate plus inflation
	<b>1,190</b>	<b>509</b>	<b>509</b>	<b>0</b>	<b>528</b>	<b>540</b>	<b>552</b>	
<b>ALLOTMENTS</b>								
Church Rd Maintenance & repair	1267	2,218	2,218	0	2,302	2,353	2,405	Slight 3.8% Increase
Church Rd Utilities	850	1,500	1,500	0	1,557	1,591	1,626	Slight 3.8% Increase
Langhott Maintenance and Repair	2,644	3,560	3,000	560	3,695	3,777	3,860	Slight 3.8% Increase
Langshott Utilities	1,414	2,998	2,998	0	3,112	3,180	3,250	Slight 3.8% Increase
	<b>6,175</b>	<b>10,276</b>	<b>9,716</b>	<b>560</b>	<b>10,666</b>	<b>10,901</b>	<b>11,141</b>	
<b>TOWN CENTRE &amp; COMMUNITY AREAS</b>								
Flower baskets, beds and planters	10,725	10,498	10,805	-307	20,000	20,600	21,218	Includes flower baskets and wildlife areas
Sponsorship	500	-570	0	-570	0	0	0	Sponsorship dropping year on year but may be renewed interest after having a break
Community Events (previously Horley in	2,474	4,068	4,000	68	4,223	4,349	4,480	* Inflationary increase
Christmas Tree	1,163	1,500	2,000	-500	1,557	1,604	1,652	No sponsorship available this year
	<b>14,862</b>	<b>15,496</b>	<b>16,805</b>	<b>-1,309</b>	<b>25,780</b>	<b>26,553</b>	<b>27,350</b>	
<b>SECURITY</b>								
Security Patrols	8,220	10,170	10,170	0	10,556	10,873	11,199	* Inflationary increase
CCTV Installation	0	7,500	7,500	0	0	0	0	Is this needed
CCTV Maintenance	0	3,798	3,798	0	1,500	1,545	1,591	* Inflationary increase
CCTV Broadband Connection	1,139	2,384	2,332	52	2,475	2,549	1,000	
	<b>9,359</b>	<b>23,852</b>	<b>23,800</b>	<b>52</b>	<b>14,531</b>	<b>14,967</b>	<b>13,791</b>	
<b>Total L&amp;A Expenditure</b>	263,977	188,493	181,566	6,929	193,846	198,433	201,506	
<b>Total L&amp;A Income</b>	27,742	50,210	52,000	-90	51,577	52,806	53,923	
<b>L&amp;A Precept Requirement</b>	<b>236,235</b>	<b>138,283</b>	<b>129,566</b>	<b>7,019</b>	<b>142,269</b>	<b>145,628</b>	<b>147,582</b>	
<b>OTHER NOTES</b>								

## Main points

Tax base	Slight increase
CIL payments	To be earmarked to support SIP CIL capital projects
Double taxation grant yr 1 of 10 expires 31.3.34	Verbal agreement to continue with a new 10 year agreement to be agreed by the RBBC executive in February 2024
General Reserves	Maintain same level as last years
Inflation	The benchmark inflation rate is CPI in September which was 3.8%, applied to all budgets unless there is a reason not to do so
Members Allowances	No uptake
Earmarked Funds	Needs careful consideration in view of Local Government Reorganisation, Office Expansion and future planned spending
<b>Budget Headings</b>	
F&GP Income	Bank interest is forecasted to fall
Legal and Statutory	Audit costs stable and expected to remain stable for the next 3 years
Salaries	Budget maintained at last year's level, allowed for the increase in Employers NI. Flexibility for an staff maintained.
Office Expenditure	Increased reliance on Software, allowance for extra staff and IT maintenance of ageing hardware indicates the need for an increased budget
Admin	Professional Fees maintained due to the number of concurrent projects planned due to SIP CIL and other funding opportunities
Rent and Rates	
Maintenance and Repair	Budget has been challenged again this year, due to wear and tear and high level of antisocial behaviour, hence slight increase
Utilities	Contracts now all with Corona, as this is 100% renewables there is an increased cost but they were fixed before current fuel price rises and are fixed to December 2026. Requires slight increase due to gas contracts
Lettings and Rent	Positive number of bookings but forecast reduction due to closure for office expansion
Grounds Maintenance	Awaiting Inflation increase
Horley Rec	General maintenance at the site requires a slightly increased budget
Court Lodge	General maintenance at the site requires a slightly increased budget
Michael Crescent	General maintenance at the site requires a slightly increased budget
Allotments	Water bills have been regularised and expect to pay about 700 pa at each site. All maintenance is now funded by HTC
Security	Due to anticipated projects across our sites it is anticipated that more security patrols will be required and therefore the budget has been increased

## RESERVES REPORT

Name	1.4.25	Earmark	Expenditure	Transfer	1.4.26	Estimated Date of Use	Notes
<b>General Reserves</b>	<b>329,001.92</b>	£ -		£ 20,000.00	£ 349,001.92		
<b>Earmarked Funds</b>							
CIL	£ 69,758.64		£ -	£ 106,865.67	£ 176,624.31	31.03.26	To support CIL SIP (2) Programme
Election Contingency	£ 2,500.00	£ -	£ -	£ -	£ 2,500.00	31.03.27	Build funds for next elections
Parks and Playgrounds	£ 40,100.00	£ 20,000.00	£ 18,150.80	£ -	£ 41,949.20	31.03.27	Replenish amount spent on drainage and saving for Pa
Edmonds Hall	£ 3,685.00	£ 20,000.00	£ 1,933.00	£ -	£ 21,752.00		To close
Project Match Funding	£ -	£ 10,000.00	£ -	£ -	£ 10,000.00	31.03.26	To support CIL SIP (2) - 18 Office Expansion
CIL SIP (2) - 17 Railings	£ 4,525.56		£ -		£ 4,525.56	31.03.25	CIL SIP (2) - 17 Railings
CIL SIP (2) - 18 Office Expansion	£ 477,474.26	£ 50,000.00	£ 34,593.67	£ -	£ 492,880.59	31.03.26	CIL SIP (2) - 18 Office Expansion
SCC Funding	£ 68,773.16		£ 59,294.93		£ 9,478.23	31.03.25	CIL SIP (2) - 19 MC Playground - To close
CIL SIP (2) - 20 Horley Rec Perimeter	£ -				£ -	31.03.25	CIL SIP (2) - 20 Horley Rec Perimeter
<b>Total Earmarked Funds</b>	<b>£ 666,816.62</b>	<b>£ 100,000.00</b>	<b>£ 113,972.40</b>	<b>£ 106,865.67</b>	<b>£ 759,709.89</b>	£ 759,709.89	
<b>Total Reserves</b>	<b>£ 995,818.54</b>	<b>£ 100,000.00</b>	<b>£ 113,972.40</b>	<b>£ 126,865.67</b>	<b>£ 1,108,711.81</b>	£ 1,108,711.81	

## Precept and Banding Calculator

<u>Current Year</u>		<u>Next Year</u>	<u>Increase</u>
£623,148	Precept	£649,146	4.17%
11,286.6	Tax Base	11,327.1	0.36%
£55.21	Band D	£57.31	3.80%

Band D increase per  
£1,000 precept rise      £0.09

### Full Breakdown by Band

<u>Current Year</u>		<u>Next Year</u>	<u>Weekly Increase</u>
£36.81	Band A	£38.21	£0.03
£42.94	Band B	£44.57	£0.03
£49.08	Band C	£50.94	£0.04
£55.21	Band D	£57.31	£0.04
£67.48	Band E	£70.04	£0.05
£79.75	Band F	£82.78	£0.06
£92.02	Band G	£95.52	£0.07
£110.42	Band H	£114.62	£0.08

### Instructions for use

Enter the relevant figures into boxes a,b,c and d and the spreadsheet will work out the calculations. DO NOT enter any figures into any of the other boxes or you will lose the pre-set calculations.